

# Monitoring and Evaluation Capacity Development for the Western Balkans and Turkey

New EC-WB Regional Trust Fund  
(2012-2013)



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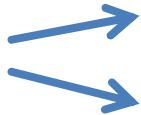
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# Program Overview

**Goal:** *Develop a foundation for measuring & monitoring public sector performance in selected sectors*

**Sectors:** 2 common sectors (Public Administration and Social Policy and Employment)  
up to 3 additional sectors (Justice and Home Affairs; Private Sector Development; Transport; Energy; Environment and Climate Change; Agriculture and Rural Development)

**7 Countries:** Albania, Bosnia and Herzegovina, Kosovo, Macedonia, Montenegro, Serbia, and Turkey

**Design:**  **Phase 1: Inception** (September 2012 -February 2013)  
**Phase 2: Technical Assistance** (February 2013 – February 2014)

# Current Status: Phase 1

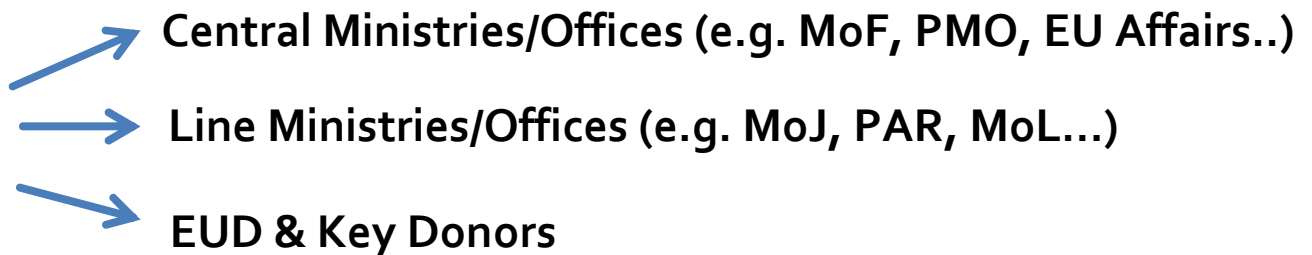
## Completed Inception Missions:

- Montenegro (Sept. 17—21)
- Kosovo (Oct. 14-19)
- Bosnia and Herzegovina (Oct. 22-26)
- Macedonia (Nov. 5—10)

## Remaining Inception Missions:

- Albania (in progress)
- Serbia (Nov. 19-23)
- Turkey (Dec. 10-14)

# Inception Approach

- Meetings with 
  - Central Ministries/Offices (e.g. MoF, PMO, EU Affairs..)
  - Line Ministries/Offices (e.g. MoJ, PAR, MoL...)
  - EUD & Key Donors
- Information gathered on:
  - National and line ministry state of **strategic planning**
  - **Implementation** of planning (costing, annual work planning)
  - **Reporting** arrangements (to whom, how often, use of indicators)
  - **Institutional** arrangements for planning, monitoring, and reporting
  - Existing **monitoring** arrangements (type, frequency, information systems, quality of data)

# Preliminary Impressions: Across countries visited

- All counterparts expressed their interest in technical assistance for developing sector-level indicators of reform progress in their respective sectors.
- A few “sector” level strategies exist
- Quality of strategic planning is highly variable. Common issues identified include:
  - Limited costing of strategies
  - Unclear hierarchy and relationship among strategies
  - Lack of ownership
- Reporting (and therefore monitoring) is generally focused at the “project/activity” level, with a few exceptions.

# Strategic Opportunities: Country Examples

## Examples of strategic opportunities for M&E of sector performance:

### ■Kosovo:

- Recent emphasis on enhancing strategic planning capabilities: newly established Strategic Planning Office within the Prime Minister's Office & Departments of EU Integration in Line Ministries that also have a mandate for policy coordination
- The MoF requested performance outcome indicators for all budget authorities in the Call Circular 2012

### ■Macedonia:

- Macedonia's "Programme Based Approach (PBA)," initiated in 2009, to accelerate reform progress and improve inter-ministerial cooperation in three of the sectors covered by this project, provides a good basis for monitoring sector performance.
- Building off of prior support to the Statistical Office, a good basis for generating the statistical information needed to assess sector level performance exists.

# Next Steps

- Guided questionnaire for Line Ministries following our visits
- Fleshed out findings will be available in a draft Inception Report (available at the end of Jan/early Feb)
- Inception Conference (end of February) where the final choice of sectors will be made





# Thank You!

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# World Bank Team

## Core team:

- Jana Kunicova, TTL
- Joanna Watkins
- Jody Kusek
- Lewis Hawke



## Advisors:

- William Dorotinsky
- Nick Manning



# Choice of Optional Sectors

Multiple steps feed into the eventual decisions for each country:

- 1) Need for TA and willingness of the government counterparts to participate;
- 2) EU Delegation's opinion on focus sectors for the next two years;
- 3) Existing World Bank engagement in a given sector in the country;
- 4) Sufficient overlap among sectors in the seven countries covered by the project to facilitate peer learning during the implementation phase.

The team will make suggestions for the sectors in the draft inception report, after inception missions to all countries have been completed.